

### WORK-BASED LEARNING, APPRENTICESHIP, & SECTOR PARTNERSHIPS, OH MY!

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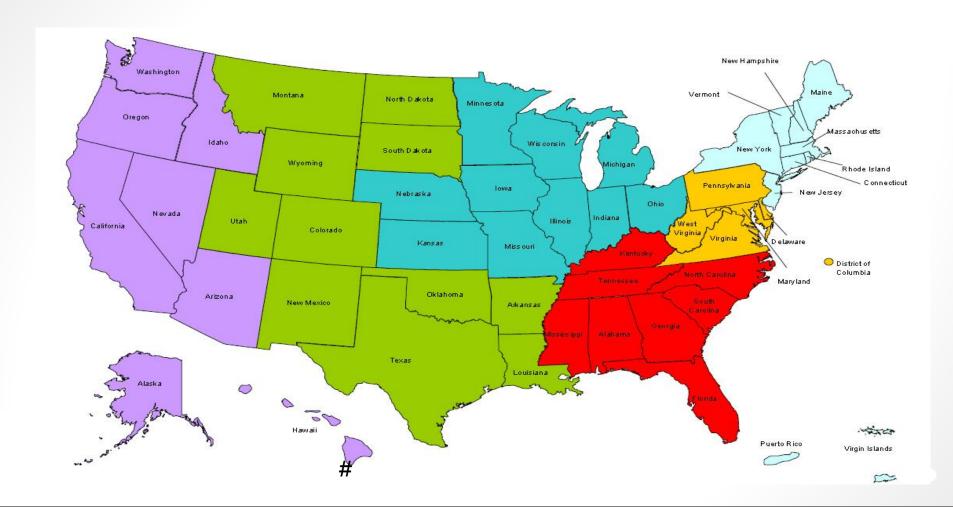






### WHERE ARE YOU?

### Enter your location in the Chat window – lower left of screen







### **OBJECTIVES**

- Discuss experiential learning within a career pathway including earn and learn models
- Show how sector partnerships can play a vital role in expanding work-based learning including apprenticeships
- Explore what states are doing around work-based learning policy





### MEET OUR PRESENTERS



### DEB LYZENGA

Regional Business Solutions Manager

West Michigan Works!

# Scott Sheely Special Assistant for Workforce Development PA Department of Agriculture









### INDUSTRY SECTOR DEVELOPMENT

### Catalyst for Change

- Multiple Healthcare Organizations separate but same discussions
- □ Talent supply & demand data
- □ Job seekers have a choice

### Core Ingredients:

- □ Industry similar employers experiencing the same need
- Partnerships between education and training that focus on workforce needs
- Workforce intermediary or convener of stakeholders
- Stakeholders willing to collaborate for the good of the community and business

### Regional, employer-driven partnerships in Healthcare to solve talent demand





# REASONS TO DEVELOP CAREER PATHWAYS FOR INCUMBENT WORKERS

- Low unemployment rate
- Developing employment opportunities that will keep our workers in West Michigan
- Opportunities for post secondary education without the debt
- Certifications leading to careers
- Decrease turnover
- Increase diversity





### WEST MICHIGAN WORKS APPRENTICESHIP MODEL

Multiple Healthcare Employers

+

Multiple Community Colleges Negotiations and agreement for curriculum cohort model & standards

-Wage commitment

-Determine # of Apprentices each employer would hire

-Candidate pre-screening

West Michigan Works! is Sponsor of the Apprenticeship Standards and Industry Convener







### **BRAIDING OF FUNDS**

#### **ASSOCIATED COSTS**

- Community College Program costs
- Uniforms & on-campus parking
- Employee wages while training

### POTENTIAL FUNDING SOURCES

- Employer Tuition Contribution
- Skilled Trade Training Funds
- West Michigan Works!
   Individual Training Account Scholarships (WIOA)
- FAFSA Pell Grant (Financial Aid)
- Other Grants & Community Resources
- WIOA On-the-Job Training Reimbursement







# MEDICAL ASSISTANT (M.A.) APPRENTICESHIP CRITICAL PARTNERS FOR SUCCESS

#### **Employer Partners**

- Cherry Health
- Mercy Health
- Spectrum Health

#### State Partners

- Dave Jackson,
   Office of
   Apprenticeship,
   USDOL
- Russell Davis, Michigan State Director, USDOL
- Marcia Black-Watson, Industry Talent Director, WDA

## Educational Partners

- Grand Rapids Community College
- Montcalm Community College
- Muskegon Community College





### **SECTOR PARTNERSHIPS**

- With the rapidly-changing pace of technology, sectors are increasingly challenged to keep the skills and knowledge base of their workforce upto-date
- Skills are what employers want but they tend to ask for degrees and credentials as proxies
- Work-based learning (experiential learning that complements didactic learning) marries skills with knowledge



### DEMAND-DRIVEN

- We all say it but not all of us do it
- Listening to the needs of employers...in detail...is one of the more important on-going tasks that we have
- Start with what are the key occupations and drill quickly down to knowledge, skills, and abilities
- Differentiate between soft and hard skills
- Not everyone needs training...sometimes, just good counseling





### WHAT WE REALLY NEED IS SKILLS

- Foundational skills
  - □ Attendance, On-Time, Drug-Free, Get Along with Others, Prepared for Work and Home Life,
- Literacy skills
  - General literacy but also reading for information, locating information, math
- Hard skills
  - Hand and power tools, measuring, equipment operation, fork-lift driving, and many more





### WORK-BASED LEARNING AND BEYOND

- Apprenticeships and internships being replaced by new kinds of work-based learning
- Micro-skills and credentials that can be learned and earned in short timeframes and be used immediately on the job, and then...
- Stacked into credentials with more skill sets
- Strong experiential component
- Competency-based apprenticeships over timebased
- Pre-apprenticeships connected to broader career pathway





### **BREAKOUT QUESTIONS**

- How can we get employers to be more forthcoming about all of their needs? Who can better define the needs (HR or production)?
- What strategies are being used to facilitate agreement among employers in sector partnerships around identifying the appropriate credentials, certifications and/or degrees?
- How are partners braiding funding to support the development and implementation of sector partnership training and support employer engagement in the process?



### **BREAKOUT FACILITATORS**

- Breakout 1 Facilitator
  - Beth Brinly, Vice President of Workforce Innovation, Maher & Maher
- Breakout 2 Facilitator
  - □ Diane Walton, Employment & Training Administration, San Francisco





# QUESTION & ANSWER SESSION





### **SPEAKERS' CONTACT INFORMATION**

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# Thank







### **POLLING QUESTION**

After attending this Virtual Institute, or any of the other Sector Strategies TA events, do you feel your organization:

- 1. Is better prepared to advance sector strategy approaches?
- 2. Has more tools to adapt quality practices?
- 3. All of the above
- 4. None of the above



