National Monitoring Training for State Workforce Agencies

OVERVIEW OF ETA MONITORING & OVERSIGHT TRAINING SERIES AND INTRODUCTION TO THE FRAMEWORK FOR MONITORING & OVERSIGHT



Employment and Training Administration

Objectives of this Session

- Introduce ETA's Monitoring & Oversight Training Series
 - > The Why for the Series
 - > Topics
 - > Delivery Methods
- Provide an overview of the National Framework for Monitoring and Oversight
 - Goals and Benefits
 - ➤ 7 Elements
 - > Available Resources



ETA's Monitoring & Oversight Training Series

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INTRODUCTION



ETA's Monitoring & Oversight Series

- The need for....
 - > More robust state-level monitoring
 - > TA and tools for State Workforce Agencies
 - Creative solutions for delivery of TA given current circumstances



ETA Monitoring & Oversight Series

- Framework for Monitoring & Oversight Recorded Session
- Preparation and Planning for On-Site Monitoring Recorded Session
- Understanding the "Story": Participant File Review Recorded Session
- Understanding and Monitoring Governance Podcast
- Overview of the 4 Cs Podcast



ETA Monitoring & Oversight Series

- Communication and Collaboration with Sub-Grantee,– Live Webinar Session
- Digging Deeper: Effective Entrance Meetings and Interviews- Live Webinar Session
- Wrapping up the Monitoring Event Live Webinar Session
- Deep Dive of the 4 Cs Live Webinar Session





WorkforceGPS / Grants Application and Management / Community Resources / State Monitoring & Oversight



State Monitoring & Oversight

Resource

The State Monitoring & Oversight materials were developed to help states with their monitoring systems. The materials that are available include the following:

• Framework for Monitoring and Oversight

https://grantsapplicationandmanagement.workforcegps.org/ resources/2019/05/22/03/19/State_Monitoring_Oversight



National Framework for Monitoring & Oversight





Today's Presenters

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Framework Overview

- Goals and benefits
- Introduction to the Seven Elements
- Available resources to help states utilize the Framework



National Framework for Monitoring & Oversight

GOALS AND BENEFITS



Goals & Benefits

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- The Framework provides recommendations and guidance to SWAs to:
 - Create and maintain a comprehensive and effective monitoring system
 - Develop monitoring capacity and expertise
 - Effectively meet the needs of customers

Framework for Monitoring and Oversight

A Technical Assistance Tool

May 2019

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What's in it for me?





Leadership

DOL/ETA vision and expectations are around the state monitoring system

Re-evaluate your own systems and identify the best practices and areas of improvement



Managers

Structure and operate your team

New insight on how to fine tune processes for various tasks

Set your monitors up for success



Experienced Monitors

Self-evaluate your current approach

Improve challenges and celebrate strengths

Be the model for new monitors

Positively affect state policy for processes and transform



New Monitors

Solid explanation of your new role and the positive impact it can have

Best practices and suggestions

Provide you with a vision of quality



National Framework for Monitoring & Oversight

INTRODUCTION TO THE SEVEN ELEMENTS



Elements of the Framework

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The Framework for Monitoring & Oversight: A Technical Assistance Tool is comprised of seven elements, each of which provides guidance and best practices that can help States build, support and maintain effective grant monitoring.

Be sure to review the full Framework document, which can be found on the Grants Application and Management Community of Practice.





Understand the Goals and Value of Monitoring and Oversight

- Compliance with statute, regulations, grant agreements, and policy
- Fiscal integrity
- Performance goals are achieved
- Effective and high-quality services are being provided
- Continuous improvement and innovation throughout the state and local systems, service design and delivery
- Achievement of strategic priorities established at the federal, state and local levels





Build Organizational Support and Capacity for Monitoring



- Guidelines for an effective state monitoring structure
- Essential aspects of effective monitoring policies and procedures
- Guidance on staff training



Establish and Sustain Effective Relationships

- Partnering for continuous improvement
- Establishing and maintaining relationships based on trust and understanding
- Strategies for effective communication
- Role of monitors in communication





Conduct Data-Driven Analysis



- Maximizing time and resources available for monitoring and oversight
- Value of quantitative and qualitative data in continuous monitoring and risk assessment to support early identification and rapid resolution of issues
- Comprehensive data analysis
 - o Review
 - o Analyze
 - o Resolve



Use Comprehensive and Current Monitoring Tools

- Describes types of tools and their purpose
- Describes features of effective tools
- Explains value of keeping technology up to date





Conduct Effective On-Site Monitoring



- Importance of thoughtful planning, clear and consistent communication
- Primary areas of focus, types of documents, activities and services
- Steps to prepare to conduct on-site visit
- Essential on-site activities
- Closer look at interviews, participant file review and exit meeting best practices



Leverage Monitoring as a Tool for Continuous Improvement

- Explains the cycle of continuous improvement
- Provides guidelines for communicating findings, corrective actions, areas of concern and effective practices
- Manages corrective action
- Provides technical assistance
- Provides continuous improvement strategies





Available Resources

1. FRAMEWORK FOR MONITORING AND OVERSIGHT

- 2. E-LEARNING MODULES
- **3. SELF-ASSESSMENT**
- **4. JOB SHADOWING FRAMEWORK**
- **5. STATE RESOURCES & TOOLS**



Resources Available – Framework

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• Framework for Monitoring and Oversight

- eLearning Modules on Elements
- Self-Assessment
- Job Shadowing Framework
- State Tools and Resources

Framework for Monitoring and Oversight

A Technical Assistance Tool

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Resources Available – eLearning

- Framework for Monitoring and Oversight
- eLearning Modules on Elements
- Self-Assessment
- Job Shadowing Framework
- State Tools and Resources





Resources Available – Self-Assessment

- Framework for Monitoring and Oversight
- eLearning Modules on Elements
- Self-Assessment
- Job Shadowing Framework
- State Tools and Resources





Resources Available – Job Shadowing Framework

- Framework for Monitoring and Oversight
- eLearning Modules on Elements
- Self-Assessment
- Job Shadowing Framework
- State Tools and Resources

Job Shadowing Framework for New State Grant Monitors

A Technical Assistance Tool for Successful Onboarding

June 2019 United States Department of Labor Employment and Training Administration



Resources Available on the CoP

- Framework for Monitoring and Oversight
- eLearning Modules on Elements
- Self-Assessment
- Job Shadowing Framework
- State Tools and Resources





Thank You!





